

# LEADERSHIP RESPONSIBILITIES

We know being a leader can be a tough, yet extremely rewarding role. To help you hit the ground running, take a look at what is expected of our club leaders and how you may want to organize your club and executive board.

- Create a strong recruitment and retention strategy.
   See our <u>Membership Tips</u> for more information.
- Maintain ongoing communication with members of the UNICEF National Council and UNICEF USA staff through email at <u>council@unicefusa.org</u> or <u>volunteer@unicefusa.org</u>.
- Visit <u>unicefusa.org</u> to educate yourself about current issues and priorities on children's health, education and protection.
- Maintain political impartiality on issues when representing UNICEF. When asked, coordinate campus involvement in UNICEF-sponsored public policy concerns. Visit <u>unicefusa.org/advocacy</u> for the latest advocacy alerts.

## Recognition

UNICEF Clubs and their leaders will have opportunities to be recognized and showcase their achievements at the end of the school year.

# SAMPLE WORK DISTRIBUTION (WHO DOES WHAT)

#### PRESIDENT

Sets the agenda and plans meetings and events. The president works with the advisor, the staff of UNICEF USA and other club officers to accomplish the goals of the club. The president, along with other outgoing officers, coordinates leadership transition. And would be a great Community Building Lead.

#### VICE PRESIDENT

Assists the president in their duties and presides over the club in the absence of the president. Your VP would be a great Advocacy Lead.

#### SECRETARY

Takes the minutes and types the agenda of the meetings. This position would be an awesome person to be your Education Lead.

#### TREASURER

Oversees all funds and transactions associated with the UNICEF Club. The treasurer's duties include: submitting all donations to UNICEF USA and maintaining records for the club's budget. Your treasurer would be a great Fundraising Lead.

#### COMMUNICATION OFFICERS

Oversees the club's social media accounts, and club communications whether it's through email newsletters or text reminders. This position would be a great Education Lead.

Read more about our Action Area leads.

# **LEADERSHIP REQUIREMENTS**

- Re-register each year on the website and receive your Back-to-School kit. You will be asked to provide contact information for 4 of your leaders.
- Complete the End of Year Survey in the spring to receive your UNICEF graduation cords and be entered to win UNICEF USA swag giveaways.
- One-year leadership term.
- Commit to no less than five hours per week.
- Host executive board meetings no less than once a week.
- Host structured member meetings weekly or biweekly.
- Submit your membership list through our online portal, which you'll receive via email.
- As the main contact for national initiatives, you should feel comfortable adapting and implementing national initiatives locally.
- Track finances and ensure the timely and secure processing of donations.
- Coordinate partnership development on and off campus.
- Stay up to date by reading UNICEF Clubs monthly email newsletters.
- Uphold the **Policies and Best Practices** outlined in the UNICEF Clubs resources.

# **BOARD MANAGEMENT**

- All board issues should be discussed at a board meeting, not at the general members meeting except if there is a need for a general vote.
- All board members should be capable of running a meeting. Some clubs rotate meeting facilitation among board members.
- Each member of the board should be responsible for organizing their leadership transition before the end of his or her term. All of these transitions should occur at the same time of year.
- Club presidents should host a leadership retreat with the other officers and leaders to plan the club activities for the academic year with the other officers and leaders. Goals should be set for fundraising, advocacy, building community and speaking out for children's rights.
- Club members should be presented with this plan and given the opportunity to help meet the goals and submit ideas for further action.



# **RECORDS YOU MAY WANT TO KEEP**

- Club constitution and bylaws
- Social media and email login, passwords and key websites in a secure location
- UNICEF Club one pagers, UUSA staff resources
- Contact information for club members, partners, university offices and other clubs
- Meeting minutes (include number of attendees, length of meetings)
- Past posters, flyers, advocacy letters, etc.
- Club organization chart, position descriptions
- Records of financial transactions (including names, dates, events, amounts, the purpose of the transactions, etc.) and all donations submitted to UNICEF USA
- Records of events/activities (event name, date, description, number of attendees, amount raised, planning time and process, partners, etc.)
- Any other helpful resources or information (including leadership challenges, tips, etc.)



# **MEETING FACILITATION**

## **Productivity**

Make your meetings productive by setting goals.

## **Schedule Meetings**

You should schedule your meetings to last an hour to an hour and a half if you have an interactive/ educational activity planned. Be consistent about the duration to ensure consistent attendance.

## Create an Agenda

Plan ahead to make the meeting run more smoothly. Check out our <u>2023-24 Calendar</u> to plan out your meetings for the year and visit our <u>PowerPoint Center</u> for helpful meeting ideas.

## **Participation**

Encourage active involvement. Schedule time in meetings for introductions, community building activities, discussion and the opinions of your group members. Allow your members to be as involved as possible.

#### **Mission**

Always remind members of the important impact of their efforts on behalf of the world's children. Check out <u>act.unicefusa.org</u> to stay on top of advocacy campaigns.

#### **Education**

Hosting a teacher or local children's advocate is a great way to keep members engaged. Find out if there is a Child Friendly Cities Initiative in your area to connect with local municipal action to promote youth-led change.

# **Task Forces and Assignments**

Divide up the work. Don't take responsibility for everything; if people feel they aren't needed, they won't contribute. Keep track of who's doing what, and make sure they understand that this is an important commitment and that people are relying on them.

# Follow-up

It is important to let members know what you are doing. After the meeting, you or one of the group leaders should send an email to all members (whether or not they were at the meeting) containing meeting notes.

# **Stay Connected!**

Join our UNICEF Clubs Slack channel.



Your club should choose FOUR leaders to serve in the following roles. Each leader will be a point person for the below action areas. They will be responsible for sharing updates with your club about their area!

## 1. Advocacy Lead

This leader will have the opportunity to work closely with the Advocacy UNICEF USA Staff to activate your club around specific local and federal legislation to advance child rights for all children and young people. This leader, and club members have the opportunity to participate in workshops with UNICEF USA to build advocacy skills and influence policy makers in local communities and nationally. This leader will then activate the club to help advance key policies around child rights. Contact volunteer@unicefusa.org to see if your club can get active with this municipal youth participation program. Additionally, this leader keeps club members up to date about what your elected officials are up to. (This would be a great role for your Vice President!)

#### 2. Education Lead

This leader will organize initiatives to educate your peers and community about child rights and UNICEF's work around the world. The Education Lead will utilize UNICEF USA's online resources, PowerPoints, IG reels and TT vidoes, web stories and more to spread awareness about our key campaigns. They will share your club's impact through social media and blog articles. Throughout the year, this leader will stay up to date on UNICEF news, emergencies and campaigns to ensure their club is kept informed. (This would be a great role for your Secretary or Media Officer!)

## 3. Community Building Lead

This leader will lead outreach initiatives to other school, colleges, community groups, and more.. The Community Building Lead helps develop and manage your club's relationships with other clubs in your school and with community partners. Throughout the year, this leader will work with the UNICEF USA National Youth Council and Community Engagement Associates around the country to grow our presence in your local community. (This would be a great role for your President!)

# 4. Fundraising Lead

This leader will work directly with the UNICEF USA Community Engagement Team to manage your club's fundraising efforts! Throughout the year, we will support them through organizing fundraisers, submitting funds and managing donations. (This would be a great role for your Treasurer!)

Stay Updated: Share your leaders' contact information when you register your club so they can receive our email updates and join our <a href="Slack channe">Slack channel</a> to connect with other leaders.

Follow us **@UNICEFClubs** and **@UNICEFUSA** on Instagram and Tiktok for monthly actions, opportunities and club spotlights.

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# **Effectively Orient and Train Members**

# WHAT IS A MEMBER?

Our UNICEF Club members are united by a common desire to make a difference both locally and globally. Members engage with their classmates, community and local organizations to become champions for children.

Anyone who loves the work of UNICEF and wants to help put children first can join a UNICEF Club! You don't have to be an expert on fundraising, advocacy or the issues affecting the world's children. UNICEF USA will provide the resources and support you need to make the biggest impact.

# **Benefits to UNICEF Club Membership**

- Join a diverse community of UNICEF supporters who are passionate about advancing the survival, protection and development of children everywhere.
- Develop your leadership and advocacy skills to make an impact by participating in trainings with UNICEF USA staff.
- Build relationships with student leaders around the country.
- Gain a deeper understanding of UNICEF's programs and how they make a difference for children.

- Receive invitations to UNICEF USA regional events and national workshops.
- Gain opportunities to be nominated for special service awards and get volunteer hours.

# Register your members

• Keep track of how many members you have to show your club's growth and register your members with UNICEF USA! This allows your members to receive emails from us with activations and opportunities and allows us to track your club's growth. Your leaders will receive a personalized link via email to sign up your members. You can even set up a computer or iPad during a meeting to allow any new member to register. All clubs who register members will be entered to win UNICEF USA merch!

# TIPS TO KEEP MEMBERS ENGAGED

Remember, active members should participate in at least 50% of club meetings and events. The following are guidelines to make the most of your team:

 Schedule a mandatory member orientation about two weeks after your information sessions. Use our <u>UNICEF 101</u> to introduce them to UNICEF's work. Host 2-3 more member orientations throughout the year.

- Train members by connecting them with veteran members who did similar events the previous year.
- Organize a member retreat it is a great way to train new members and plan for the semester or year with them. Visit our <u>Club Resources</u> for more ideas.
- Prepare clear descriptions of the duties of a club member, engagement opportunities and benefits of being a member.
- Visit our <u>PowerPoint Center</u> to gather resources to host a presentation and invite a guest speaker like a faculty member or teacher to discuss their work in these areas.
- Keep track of new and returning members to show your club's growth.
- Get a copy of the school calendar and compare to the 2023-2024 UNICEF Clubs calendar. What is the best time to get your volunteers involved?
- Delegate: Allow members to take on leadership roles. When members are responsible for something specific, they are more likely to show up and in the future apply for leadership roles.
- Find new ways to engage your members by following our Instagram or TikTok @UNICEFClubs!

# **CREATING INCENTIVES**

#### 1: Create Committees

Outstanding members could be eligible to lead or participate in a committee:

- Fundraising
- Advocacy
- Education
- Community Building
- Recruitment/Social

#### 2: Use a Points System

Award members points for different participation criteria. This could be attending at least 50% of meetings, volunteering at a club event or inviting a new member to a meeting. Based on the number of points obtained, members receive some of the following items:

- UNICEF Merchandise
- UNICEF Certificate
- Election Eligibility

# **BEST PRACTICES**

# **Show Appreciation Often!**

 Saying thank you is important. Send a thank you note, verbal recognition and/or small gift. At the end of the year, host a thank you celebration.

## Lead by Example

 If you want members to show up on time, make sure you are always on time. If you're presenting something, be there early in case of technical difficulties.

#### **Incentives Work Wonders**

Examples include:

- Recommendation letter
- Food
- Member recognition in speeches, media and meetings
- Shirts, buttons and pins
- Social activities

## Help Members With Time Management

- Determine what other commitments they have.
   Can they really commit to the club?
- Decide whether evening member meetings might work better for school schedules.
- Provide detailed information. There is no such thing as too much UNICEF data in an experiential learning environment. Remember, it is a learning experience.
   No one will become an expert overnight.
- Help your members feel prepared for their many tasks in the community.

# **Keep Members Energized and Interested**

 Use icebreakers, team building exercises and energizers at meetings.

Encourage them to sign up for our UNICEF Club text messages by texting JOIN to 61364.



# **NEW LEADERSHIP**

## **Suggested Qualifications**

- Class Standing: Sophomore or Junior (to allow transition and growth)
- GPA of 3.0 or higher (adjust to your club standard)
- Attended at least two events in previous semester/ year
- Previous leadership experience
- Must know about UNICEF's programs and campaigns
- Able to fulfill the expected time commitment
- Passionate about UNICEF's mission!
- Receives UNICEF Clubs bimonthly email newsletters

Read through our **Membership Tips** for suggested officer position descriptions. This information can be found at unicefusa.org/clubresources.

Keep in mind: All leaders are students first. Be honest and transparent about expectations during your selection process.

## **Selecting New Leaders**

- Hold elections each school year.
- Set up one-on-one meetings to assess member commitment, and do an informal interview.
- Abide by school policies on selecting new leaders, be it voting rules or transition timing.
- Make sure to include new leadership information when you register your club online in August.



#### **Share Your Files**

**Passwords** Give new club leaders the login information for club emails and social media platforms

- We suggest that you use a sharing platform like Google Docs or Dropbox to share information and make the transition easy for new leaders.
- Give them contact information for the club members. Past meeting minutes and posters would also be helpful for them to have.
- Remind all officers to keep careful records of club activities, key school contacts, administrative processes and financial transactions. This information will be useful for future club leaders.

**Records** Provide needed information for completing the End of Year Survey in April. The records are also a useful source of on the club's activities for future club officers.

**Manual** You may find it helpful to compile a club manual that includes your officers' documents and other useful information. During your term, this will serve as a reference. After your term, it can be passed down to future club leaders.

# **Suggestions for a Seamless Transition**

- Introduce your new board to UNICEF USA national and regional teams.
- Allow incoming officers to shadow you for the rest of the term, so they can get a feel for what leading a UNICEF Club is like.
- Encourage them to meet with the advisor on a regular basis to make plans and decisions for the upcoming year.
- After a few weeks, ask the new leaders to host a club meeting on their own. Take notes! Where did they succeed? Where can they improve? Give the new team helpful feedback!

- Or you could ask interested candidates to hold an "internship" or "shadow position" for one year or semester before running for office.
- Create subordinate chair positions for different club departments (education, outreach, marketing, events, advocacy, public relations, recruitment, fundraising, etc.). These positions will vary according to your club's size and needs. Regardless, they provide a chance for more club members to be involved in the club's planning and organization and develop leadership skills.
- Meet with incoming officers to go over the club's accomplishments and help them plan for the following year. Identify challenges and pending issues, as well as promising projects and ideas that should be further developed.
- Share information about successful partnerships
  that have been established with other schools,
  campus offices, departments or student groups. Be
  sure to share any tips that may help incoming
  leaders in the future.
- All new club leaders should also read and understand the <u>Policies</u> and Best Practices and the <u>Leading Your Club</u> resources.
- Be sure new leaders are aware they must re-register their club every year.
- Encourage new leaders to follow @UNICEFClubs on all social media platforms.
- Host a training session on UNICEF USA resources, which can be found on our <u>website</u>. Have incoming officers connect with our <u>National Youth Council</u> members, or watch an online training on the UNICEF Clubs <u>YouTube channel</u>.